Site: Freeport-McMoRan Morenci Operations  
Date: May 9, 2019  

Purpose

The Community Partnership Panel is hosted by Freeport-McMoRan to keep the community informed about operational activities and to foster open and ongoing dialogue to develop thoughtful solutions to address community issues.

Industry / Business Update

For the most recent company financial information, please visit: Freeport-McMoRan Investor Center. For a copy of the 2018 Annual Report, please visit: Freeport-McMoRan Annual Report and Proxy.

Southeastern Arizona Operational Updates

Morenci Operations:
Stacey Koon, General Manager – Administration, shared operational updates about Morenci operations including:

- **Current Employment**
  - Mine: Approximately 3,700
  - Townsite (Mercantile and MWE): Approximately 100
  - Contractors: Approximately 1,300
  - Vacancies: Approximately 317

- **Apprenticeship Program** – To meet the skilled trades needs and promote career development, the Morenci mine will hire approximately 90 skilled trades apprentices in the third quarter. This will include approximately 70 mechanical and 20 electrical apprentices. These positions were posted internally and externally.

- **Project Updates** – Progress continues on the American Mountain project, which will include a realignment of Highway 191. Renovations at the Clifton Training Center are also moving forward.

- **Highway 191 Interruption Report** – Tim Summers, Project Engineering Manager, provided an update on the Coronado Bridge repair. To exercise caution, the Coronado Bridge was closed after damage to an abutment was discovered in February. Freeport-McMoRan worked with ADOT to develop a plan that would safely restore highway access. The company further expedited the plan by redirecting mine equipment to build the buttress required to restore highway access. Greenlee County and Freeport-McMoRan also invoked their Mutual Aid Agreement, which ensured emergency access through the mine and provided hay to impacted ranchers above the bridge. While repair work continues on the bridge, access for highway traffic was restored on March 25.

- **Environmental Update** – Chris West, Chief Environmental Engineer, and Leah Sunna, Environmental Scientist, visited with the panel about upcoming permits and environmental issues, including:
  - Permitting Updates:
• Aquifer Protection Permit
  o Amendment posted for public comment – May 15
• Work to permit producer stockpile has commenced with an estimated permit completion target date in 2021. Public comment will follow upon submittal in 2020.

  ▪ Exceedances
  • On April 10, 2019, there was an air quality exceedance related to dust from the tailings storage facility. For more information about dust control measures deployed at Morenci, please visit the Morenci Fact Sheet.

Safford Operations:
Jeff Monteith, General Manager of Safford operations provided an update about the Safford operations and the Lone Star Project. Highlights included:

• Employment
  o Current Employment: Approximately 1,100
  o Contractors: Approximately 360
• Lone Star
  o The development of the Lone Star project continues to proceed. Project construction activities will continue 24 hours per day.

Central Analytical Services Center / Technology Center – The processing facilities located in Safford currently have a combined employment of approximately 200.

Grievance Management System
Freeport-McMoRan has a process to receive, record and respond to local questions, comments and concerns. We encourage all stakeholders to reach out to us.

• Talk with your local Freeport-McMoRan or Community Development representative
• Call the Community Information and Grievance Line at 877-629-2609, 24 hours a day, 7 days a week (English or Spanish)
• Email communitydevelopment@fmi.com or via FreeportInMyCommunity.com/contact
• Send mail to Freeport-McMoRan Community Development – 333 N. Central Ave., Phoenix, AZ, 85004

Morenci has responded to a number of community grievances over the last quarter. Topics of concern included:

• Highway 191 Coronado Bridge Interruption
• Train Noise
• Dust
• Townsite Event Scheduling

Question and Answer:
Q: How many employees travel from Greenlee County to Safford operations?
A: Presently, 21 employees travel to Safford from Greenlee County

Q: Will there be still be access to Eagle Creek after the Highway 191 reroute?
A: Yes, there will be access to Eagle Creek after the Highway 191 reroute, though it will be a different route.
Community Development Update

Our Commitment to Community Engagement

Global Volunteer Month
Each April, employees companywide celebrate giving back to communities through volunteer service. Morenci operations employees participated in the company’s 17th annual Global Volunteer Month by participating in the following activities:

- **Eastern Arizona College Chemistry Day** – Safford operations, Morenci operations, and the Technology Center partnered to provide a hands-on demonstration of the Solvent Extraction – Electrowinning process for more than 100 high school students.
- **White Mountain Apache Tribe – Earth Day 5K** – Employees provided water stations at the White Mountain Apache Tribe’s Earth Day 5k.
- **Mining Week** – More than 120 Morenci operations employees volunteered during Mining Week. Hands-on demonstrations were provided to 1,700 Greenlee County students throughout the week. High school students were invited to Career Day, which highlighted more than 30 careers in mining.

A Night on Chase Creek
Clifton-Morenci Mining District Historical Preservation Project
Morenci operations hosted “An Evening on Chase Creek” on March 27. This event highlighted Freeport-McMoRan's efforts to document local historian Donald Lunt’s knowledge as it pertains to thousands of historical photographs in his personal collection and in the holdings of the Morenci mine and Greenlee County Historical Society. WestLand historian Stephanie Brown conducted hundreds of interviews with Lunt and captured the stories behind 1,700 historical images, many never before seen. All interviews and images were catalogued in a database by date, place, and event, and contain detailed information that can be easily retrieved by future researchers. Donald Lunt passed away on April 29. This project ensures that Don’s legacy will carry on, igniting the same passion in future generations as they view the photographs and hear the stories of the pioneer miners in whose footsteps they follow.

Our Commitment to Social Investing
Local Site Investments
During the first quarter of 2019, Morenci operations was proud to partner on the following initiatives and projects:

- Southeastern Arizona Rocky Mountain Elk Foundation – Annual Dinner
- Arizona Community Foundation – Annual Dinner
- Son’s of the American Legion – 2019 Turkey Shoot
- Greenlee County Chamber of Commerce – Annual Dinner
- Community Health Assistance Program – Fun, Fit, Fabulous February
- Local First Arizona – 2019 Rural Policy Forum

Freeport-McMoRan Foundation
The Freeport-McMoRan Foundation is committed to investing in the community through programs and projects that build community capacity.
ASU Lodestar – Capacity Building Training – ASU Lodestar provided training in April for nonprofits and community leaders. Approximately 30 leaders from Graham and Greenlee counties attended.

Community Investment Fund – The Greenlee County Community Investment Fund application is currently open and the application deadline is August 30. Office hours will be held in August for organizations interested in applying.

Community Investment Committee Nominations – The Community Investment Committee reviews and allocates the CIF investments. The Community Partnership Panel nominated the community members who will serve on the committee for three years.

Community Updates

Greenlee County Health Department – 2019 County Health Rankings – Representatives from the Greenlee County Health Department provided a presentation on the 2019 Health Rankings. Greenlee County has made steady improvements since the rankings were instituted in 2011, resulting in the County being listed as second in Arizona. US News and World Report recognized Greenlee County for this accomplishment in March. Freeport-McMoRan partnerships and investments including the Morenci Community Center; Fun, Fit, Fabulous February; and the Duncan School Garden contributed to this improvement.

Greenlee County Housing Study and Target Industry Study Update – Larry Catten, SEAGO, provided an update on the Housing Study and Target Industry Study. The Housing Study has moved forward, after considerable consideration around type of housing, infrastructure, and feasibility of various lands by the steering team. The Target Industry Study has identified four industries of interest. The next step of the process will be developing a strategy to attract these industries to Greenlee County.

The 13th Annual Rural Policy Forum will be hosted in Eagar-Springerville! The Local First Arizona Foundation and Arizona Rural Development Council are excited for the opportunity to bring the 2019 conference to Apache County, August 7 – 9. Join more than 300 rural leaders and stakeholders for capacity-building sessions, receptions, hands-on workshops, and keynote presentations. Morenci opertaions is a proud sponsor of this event.

The CPP meets on a quarterly basis – for more information please contact Emily Muteb, Community Development Manager – Morenci Operations at 928-865-6235 or emuteb@fmi.com